# Acer Inc. Q3, 2007 Investor Conference 

October 26, 2007

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## Consolidated Financial Results

Howard Chan
CFO

## Consolidated Income Statement (3rd ${ }^{\text {rd }}$ Quarter)

| (NT\$ Million) | 3Q'07 |  | 3Q 06 |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 121,934 | 100\% | 94,726 | 100\% | +29\% |
| Gross Profit | 12,517 | 10.3\% | 9,475 | 10.0\% | +32\% |
| Operating Expenses | 9,710 | 8.0\% | 7,499 | 7.9\% | +30\% |
| Operating Income | 2,807 | 2.3\% | 1,976 | 2.1\% | +42\% |
| Non-Operating Income | 340 | 0.3\% | 221 | 0.2\% |  |
| PBT (before tax, discontinued Seg.) | 3,147 | 2.6\% | 2,196 | 2.3\% |  |
| PAT | 2,917 | 2.4\% | 1,851 | 2.0\% |  |
| EPS | 1.24 |  | 0.78 |  |  |

Note: Figures in 3Q'07 are un-audited

## Consolidated Income Statement (Q1-Q3)

| (NT\$ Million) | $\begin{aligned} & \text { Y2007 } \\ & \text { Q1-Q3 } \end{aligned}$ |  | $\begin{aligned} & \text { Y2006 } \\ & \text { Q1-Q3 } \end{aligned}$ |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 314,967 | 100\% | 250,577 | 100\% | +26\% |
| Gross Profit | 31,879 | 10.1\% | 26,138 | 10.4\% | +22\% |
| Operating Expenses | 25,163 | 8.0\% | 20,722 | 8.3\% | +21\% |
| Operating Income | 6,716 | 2.1\% | 5,416 | 2.2\% | +24\% |
| Non-Operating Income | 5,213 | 1.7\% | 5,662 | 2.3\% |  |
| PBT | 11,929 | 3.8\% | 11,078 | 4.4\% |  |
| PAT | 10,562 | 3.4\% | 8,953 | 3.6\% |  |
| EPS | 4.47 |  | 3.90 |  |  |

## Consolidated Revenue and Gross Margin

## Q3, 2007 Revenue Growth: +29\% Y/Y



## Consolidated Operating Income



## Consolidated Balance Sheet

| (NT\$ Million) | Sept. 30, 2007 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |  |  |
| Cash and cash equivalents | 42,745 | 20\% |  |  |  |
| Notes \& Account receivable | 89,843 | 43\% |  |  |  |
| Financial Assets-Current | 7,661 | 4\% |  |  |  |
| Inventory | 33,828 | 16\% |  |  |  |
| Others | 11,558 | 6\% |  | Healthy Financia | Ratio |
| Total Current Assets | 185,635 | 89\% |  | Current Ratio | : 140\% |
| Long-term Investment | 10,883 | 5\% |  | Quick Ratio | : 112\% |
| Property, plant and equipment | 10,408 | 5\% |  | Liability Ratio | : 65\% |
| Others | 2,499 | 1\% |  | Liability E Ratio | . $184 \%$ |
| Total Asset | 209,425 | 100\% |  | Liability / E Ratio | : 184\% |
| Account payable | 81,162 | 39\% |  |  |  |
| Other current liabilities | 51,061 | 24\% |  |  |  |
| Current Liabilities | 132,223 | 63\% |  |  |  |
| Total Liabilities | 135,623 | 65\% |  |  |  |
| Total Shareholders' Equity | 73,802 | 35\% |  |  |  |

## Holding \& Investment Business

|  | Percentage of <br> Ownership | Market Value <br> (NT\$ M) | Book Value <br> (NT\$ M) | Potential Gain <br> (Oct. 23,2007) |
| :--- | :---: | :---: | :---: | :---: |
| Major Shareholdings |  |  |  |  |
| Qisda | $4.82 \%$ | 3,093 | 1,384 | 1,709 |
| Wistron | $9.13 \%$ | 8,488 | 2,717 | 5,771 |
| TSMC | $0.04 \%$ | 706 | 217 | 489 |
| Hon Hai | $0.04 \%$ | 670 | 65 | 605 |
| CDFH | $0.38 \%$ | 524 | 450 | 74 |
|  |  |  |  |  |
| Others* |  | 8,086 | 5,372 | 2,714 |
| Total |  | 21,567 | 10,205 | 11,361 |

Note: The above numbers are valued on October 23, 2007
*Others include Venture Capital Business

# Business Review 

## Gianfranco Lanci

President

## WW Total PC Market: Top Vendors



## EMEA Total PC Market: Top Vendors



## IT Product Revenue Breakdown by Geography

## Q1-Q3, 2007 US\$8,859M (NT\$292,184 M)

Q1-Q3, 2006<br>US\$6,642M (NT\$215,456 M)




Note: (a) Asia Pacific excludes Greater China (Taiwan, HK, and Mainland China)
(b) EMEA stands for Europe, Middle East and Africa
(c) China includes HK from Q3 '06

## IT Product Revenue Breakdown

$$
\begin{gathered}
\text { Q1-Q3, } 2007 \\
\text { US\$8,859M } \\
\text { (NT\$292,184 M) }
\end{gathered}
$$

> Q1-Q3, 2006
> US\$6,642M (NT\$215,456 M)


■ Notebook
■ Display
Desktop PC
$\square$ Others

■ Notebook<br>■ Display

Desktop PC
■ Others

Note: Others include servers, projector and IA products

## Inventory Turnover Days (ADS)



## Operating Expenses as \% of Total Revenue



## Acquisition Update

## Since We Last Spoke...



- Start of tender offer - Acer's wholly owned subsidiary, Galaxy Acquisition Corp., commenced a tender offer for all of the outstanding shares of common stock, including the associated preferred stock purchase rights, of Gateway at a purchase price of US\$1.90 per share in cash
- Successful completion of tender offer approximately $86.09 \%$ of Gateway's outstanding common stock on a fully diluted basis was validly tendered and not properly withdrawn
- Merger completed - all outstanding shares of Gateway common stock, other than shares for which appraisal rights are perfected under Delaware law, were converted into the right to receive US\$1.90 per share in cash


## Why Are We Doing This? Reminder Of Strategic Rationale For Merger

- Increases scale and solidifies position as 3rd largest PC company in the world
- Establishes foundation for a multiple-brand strategy
- Completes global footprint with US market share and strong Gateway brand
- Potential for significant synergies


## Completes Global Footprint With US Market Share

| USA |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| \% | acer. |  | Packard Jiell | Total |
| Desktop | 2.9\% | 6.8\% |  | 9.7\% |
| Notebook | k 9.2 | 6.0 |  | 15.2 |
| PC | 5.6 | 6.1 |  | 11.7 |


| EMEA |  |  |  |  | Asia-Pacific |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% | acer. | Gateway | Packart Bell | Total |  |  |  |  |
| Desktop | 5.7\% | 0.3\% | 1.7\% | 7.7\% | \% ac | acer. |  | Packerd Bell Total |
|  |  |  |  |  | Desktop | 3.0\% | -- | -- 3.0\% |
| Notebook | 20.3 | 0.1 | 2.4 | 22.8 | Notebook | 13.1 | .- | -- 13.1 |
| PC | 11.7 | 0.2 | 1.9 | 13.8 |  |  |  |  |
|  |  |  |  |  | PC | 5.6 | -- | -- 5.6 |

## Pro Forma Revenues by Geography



# Acer Business Status \& Strategy 

J.T. Wang

Chairman \& CEO

## Q3'07 Top 5 PC Brands Worldwide (Gartner)

|  |  |  | arket Sh |  | Unit Growth |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Ra |  | Q3'07 | Q2'07 | Q3'06 | YOY |
| 1 | HP | 18.8\% | 18.0\% | 16.1\% | 33.1\% |
| 2 | Dell | 14.4\% | 14.8\% | 15.9\% | 3.5\% |
| 3 | Oce | 8.1\% | 7.1\% | 5.9\% | 58.0\% |
| 4 | Lenovo | 8.0\% | 7.9\% | 7.5\% | 22.8\% |
| 5 | Toshiba | 4.4\% | 3.9\% | 4.1\% | 22.6\% |
| Overall Market |  |  |  |  | 14.4\% |

## Q3'07 Top 5 PC Brands Worldwide (IDC)

| Rank | Market Share |  |  | Unit Growth |
| :---: | :---: | :---: | :---: | :---: |
|  | Q3'07 | Q2'07 | Q3'06 | YOY |
| 1 HP | 19.6\% | 19.2\% | 17.0\% | 33.0\% |
| 2 Dell | 15.2\% | 16.1\% | 16.9\% | 3.8\% |
| 3 Lenovo | 8.2\% | 8.3\% | 7.7\% | 22.9\% |
| 4 Ocer | 8.1\% | 7.0\% | 5.9\% | 59.2\% |
| 5 Toshiba | 4.4\% | 4.1\% | 4.3\% | 17.3\% |
| Overall Market |  |  |  | 15.5\% |

## Remarks on Q4’07

1. Acer's on-hand orders for Q407 are good
2. Two critical issues to overcome:

- Key component shortages worldwide
- Labor shortage in China

3. Efforts to overcome the challenges are encouraging

## Acquisition of Gateway

1. Decision on Aug. 27 to acquire Gateway is a good strategic move for Acer
2. The integration synergies are expected to deliver pleasing results in 2008
3. To design a multi-brand strategy that creates synergy, and avoids high expenditure

## Acer's Choice

Acer is focusing on the mainstream market and responding to users' dissatisfaction by delivering product innovations. The resulting business success helps reinforce Acer's position in the global PC market. Dolby® Surround sound built into Aspire consumer notebooks is a good example of product innovation.

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Q \& A

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